

Proposed Financial Plan For Fiscal Years 2024-25 • 2025-26 • 2026-27

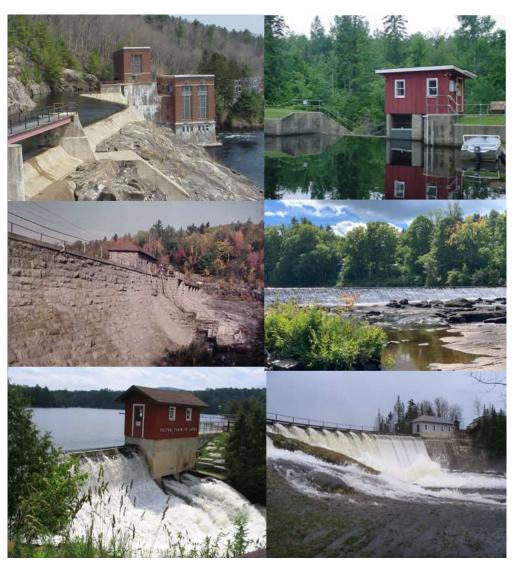


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Message from the Board

As Chair of the Hudson River-Black River Regulating District (the Regulating District) Board, it gives me great pleasure to present this budget to you.

The Regulating District was created in 1959 when the New York State Legislature passed legislation (Article 15 Title 21 of the Environmental Conservation Law) combining the Hudson River Regulating District, founded in 1922, and the Black River Regulating District, founded in 1919. Both were created to regulate the flow of the waters of New York State's two great neighboring watersheds.

In accordance with the Environmental Conservation Law, the budget covers three fiscal years, or the period July 1, 2024-June 30, 2027.

In addition to the choices the Board is making in allocating resources, this document represents an even more determined effort to better explain the sources and uses of funds the Regulating District utilizes to fulfill its core flood control and flow augmentation missions. We hope you find what follows useful.

-Mark M. Finkle, Chair

Message from the Executive Director

The state of the Regulating District is strong thanks to vital partnerships it has with supporters, both inside New York State government and out, and a cohesive team dedicated to delivering public services of the highest quality.

The proposed financial plan is balanced across the 3-year budget cycle. This financial plan:

- makes historic investments in critical infrastructure to protect the health and safety of residents in the Hudson River and Black River watersheds;
- significantly reduces operating expenses from levels in the current budget cycle;
- delivers a substantial reduction in assessments for downstream beneficiaries in the Hudson River Area: and
- meaningfully reduces the rate of increase in assessments for downstream beneficiaries in the Black River Area.

The Regulating District proposes to do all of this while keeping Great Sacandaga Lake permit fees at current levels and absorbing a multi-million-dollar reduction in financial support from one of the main beneficiaries of the flow augmentation services it provides in the Hudson River Area.

I invite you to read on to learn more about how all of this is possible.

-John C. Callaghan, Executive Director



Statutory Basis for Regulating District Activities

Article 15 Title 21 of the Environmental Conservation Law ("ECL") charges the Regulating District with regulating flows in the Black River and Hudson River basins in the interest of public health and safety. Specifically, the Regulating District's responsibilities include lowering peak flood levels through reservoir storage during periods of high flow and augmenting river flow at times of drought or other periods when normal river flows are low. Organized as a public benefit corporation, the Regulating District was given a broad spectrum of legal powers to accomplish this mission, including the authority to build and operate reservoirs, issue bonds, and apportion facility costs among beneficiaries thereof to finance construction, maintenance,

and operation of its reservoirs.

The Regulating District's operations are conducted under two regional operating units one for the Black River Area and another for the Hudson River Area - each with segregated budgets. The management of both regions is vested in a seven-member Board appointed by the Governor of New York State.

The Regulating District Board formulates policies, rules and regulations to accomplish its mission:



- at Great Sacandaga Lake, by providing flood protection and flow augmentation through reservoir releases pursuant to Federal Energy Regulatory Commission (FERC) License No. 12252 and in accordance with the Upper Hudson/Sacandaga River Offer of Settlement;
- at Indian Lake, Stillwater Reservoir, Old Forge and Sixth Lake and Hawkinsville, by providing storage during periods of high flow and augmenting flows during periods of low flow;
- by managing the lands of the State of New York under the Regulating District's jurisdiction, including operating a data-gathering system for precipitation, stream flow, snow depth and flood conditions; and
- by maintaining a sound financial status for Regulating District operations.

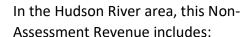
ECL §15-2121 authorizes the Regulating District Board to estimate the cost to construct necessary facilities and then to identify the predominate beneficiaries of the flood control and flow augmentation benefits such facilities provide. This statute also requires the Board to determine an amount to be borne by the State. The Regulating District Board adopted the current Hudson River Area Apportionment in 2013 by reaching consent with the five counties benefitted (Albany, Rensselaer, Saratoga, Warren and Washington). The Board adopted the Black River Area Apportionment in 2016 by reaching consent with the several hydroelectric power companies, mills and five counties benefitted (Lewis, Herkimer, Jefferson, Oneida, and Hamilton).



ECL §15-2123 prescribes the manner in which the Board shall assess such costs in accordance with the apportionment required by ECL §15-2121. While ECL §15-2121 was designed to address the initial construction costs of the Regulating District's facilities, ECL §15-2125 is designed to allow the Regulating District Board to collect assessments to cover ongoing operational and maintenance costs. This statute requires the Regulating District Board to make an estimate of an amount sufficient to pay the annual expense of the maintenance and operation of the Regulating District's infrastructure, to hold such estimate fixed over a three-

year period, and to adjust such estimate at the end of any three-year term. This is why the Regulating District's budget covers three fiscal years.

The Board initially produces an estimate of its expenses over the three-year budget period for both the Hudson River Area and Black River Area. The Board then estimates the total Non-Assessment Revenue it will collect.





- Contract fees received from Brookfield Renewable pursuant to a Reservoir Operating Agreement for use of the Regulating District's impoundment at the Conklingville Dam for the generation and sale of electricity (these payments have been halted by Brookfield Renewable and the matter is currently the subject of litigation);
- Fees from federally licensed hydroelectric power producers as authorized by section 10(f) of the Federal Power Act;
- Access permit fees at Great Sacandaga Lake; and
- Other revenue from the disposition of property and interest on moneys held for the Regulating District by the State Comptroller.

The Non-Assessment Revenue in the Black River area does not include access permit fees, nor Federal Power Act section 10(f) fees. It does, however, include proceeds from a Reservoir Operating Agreement at Stillwater.

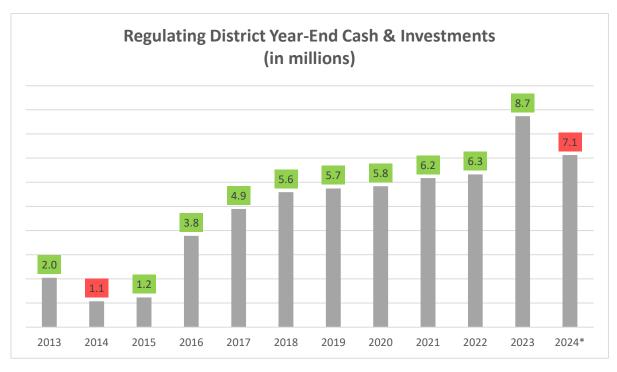
These Non-Assessment Revenues are subtracted from the Regulating District Board's respective estimates of the operation and maintenance costs incurred in the Hudson River Area and the Black River Area to arrive at the amount to be assessed in each area. The Board then subtracts an amount representing the State's share from each such assessment. Each State share is determined by multiplying that area's total assessment against the percentage of costs to be borne by the State in that area as reflected in the apportionment for that area. The remainder is assessed in that respective area, in equal shares, over the three-year term of the budget.



Regulating District Budget and Financial Summary

Following recent decades marked by fiscal stress, deferred maintenance and lack of capital investment, the Regulating District's finances have significantly improved during the last 3-year budget cycle, an improvement which continues in the upcoming 3-year cycle.

As the graph below illustrates, the Regulating District saw nine years of growth in its year-end cash and investment assets. That trend will come to an end in the current fiscal year only because the Regulating District's vastly improved fiscal health has allowed it to spend nearly \$3 million on pay-as-you-go financing of dam rehabilitation at Hawkinsville and Indian Lake, rather than borrowing for the full cost of the project.

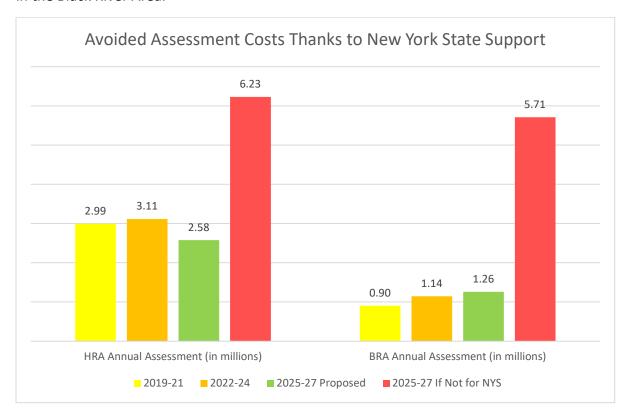


The broadest measure of fiscal health, called Net Position because it is the residual of all the other elements presented in a statement of financial position, has also been moving in a very positive direction in recent years. While still negative as of June 30, 2023 and expected to remain negative at the end of the current fiscal year, the Regulating District's Net Position has improved by more than \$8 million since June 30, 2019.

These results arise in no small measure from the extraordinary collaboration between the Regulating District and its partners in New York State government. In the State Fiscal Year 2022-23 budget, the Governor proposed and Legislature enacted a statutory change making the State responsible for more than \$3 million in annual Real Property Tax payments that have historically been the responsibility of the Regulating District. This recurring fiscal relief



eliminated a structural deficit that the Regulating District has faced for more than a decade thanks to the harmful litigation inflicted upon it by hydropower producers in the Hudson River Area. Absent this statutory change, the Regulating District would not have been able to generate the more than \$4 million in Net Revenue realized during the current budget cycle. And as the graph below illustrates, the annual assessments in the upcoming budget cycle would in all likelihood be more than double in the Hudson River Area and more than four times higher in the Black River Area.



The Regulating District has put these savings to work in other ways as well. Rather than borrow to invest in needed improvements to its Hawkinsville Dam, the Regulating District financed this project on a pay-as-you-go basis. In doing so, it avoided nearly \$4 million in debt service costs that would have burdened beneficiaries in the Black River Area for decades to come.

This positive development for the Regulating District's finances is also enabling the Regulating District to make other beneficial investments. The Regulating District will contribute to achieving the State's zero-emissions targets by having solar panels and electric vehicle chargers installed at its Sacandaga Field Office. And it is replacing some and rehabilitating other aging vehicles and structures so they can safely remain in service to the people of the Black River and Hudson River areas.

Lastly, this collaboration with its partners in New York State government, when combined with prudent financial management and a strategic approach to the next three annual budgets,



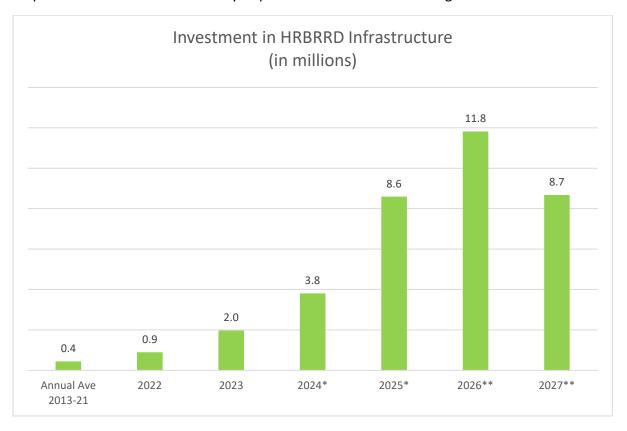
permits the Regulating District to reduce the Assessments it levies on beneficiaries in the Hudson River Area. These reductions would have been far greater without the loss of revenue from Brookfield Renewable for use of the Regulating District's impoundment at the Conklingville Dam for the generation and sale of electricity at its E.J. West Hydroelectric Plant.

Infrastructure Investment and Financing

At its core, the Regulating District is about infrastructure. It is responsible for (re)constructing, maintaining and operating structures that impound water in the interest of the health and safety of the citizens and businesses located in the Hudson River and Black River watersheds.

Given the centrality of infrastructure to the Regulating District's purpose, it should come as no surprise that it proposes to make meaningful and strategic investments in dam safety, thereby providing significant public safety benefits and extending the useful life of the assets for which it is responsible.

During the upcoming budget cycle, the infrastructure for which the Regulating District is responsible will receive historically unprecedented levels of funding.



As this graph illustrates, recent investment in the Regulating District's infrastructure has roughly doubled each year over the prior year amounts. When combined with what is



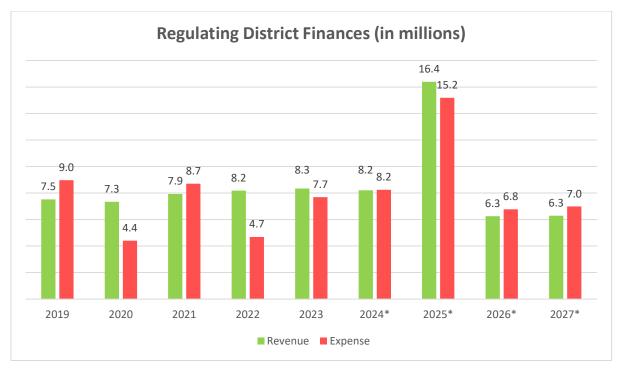
anticipated in fiscal years 2025-26 and 2026-27, more than \$29 million will be spent to extend the useful life of the dams for which the Regulating District is responsible.

The Regulating District is financing this investment in a number of ways. For the project at Indian Lake that is already underway, the Regulating District is in the final stages of obtaining very favorable terms through the Clean Water State Revolving Fund managed by the New York State Environmental Facilities Corporation. When this project is completed, the Regulating District will convert this short-term financing arrangement into long-term debt, thus matching the extended life of the asset with the underlying liability.

Major capital rehabilitation projects at the Conklingville, Old Forge and Sixth Lake dams will be funded through more than \$69 million in capital appropriations included in the four most recent State budgets. Without this extraordinary assistance and support from leaders in New York State government, these critically-important public safety projects would either not move forward, or would result in extraordinarily high increases to assessments paid by beneficiaries, including County governments, in the Hudson and Black River areas.

Revenue and Operating Expenses

The Regulating District's proposed budgets for the 2025-27 budget cycle are balanced. In total for the entire period, Expenses of \$29 million are matched by Revenue of \$29 million.



Of the \$29 million in proposed Expenses, \$16.5 million are for Operating purposes and \$12.5 million are for Capital and Debt Service purposes. The \$16.5 million proposed to be spent on



Operating purposes for the 2024-25, 2025-26 and 2026-27 Fiscal Years is approximately \$6 million or 26.7% below the amount expected to be spent on Operating purposes during the 2021-22, 2022-23 and 2023-24 Fiscal Years.

Assessment Revenue from Hudson River Area counties is proposed to total \$7.7 million during the budget cycle, a reduction of 17.3% per Fiscal Year from the current levels. This development also arises directly from the Real Property Tax statutory change mentioned above.

Assessment Revenue from the Black River Area beneficiaries is proposed to total \$3.8 million during the upcoming budget cycle. While this represents an increase from current levels, the rate of growth is more than half of what it was in the most recent increase and largely tracks inflation expectations. The Assessment paid by New York State, totaling \$3.75 million for the three-year period, is unchanged from prior periods.

Non-Assessment Revenue (excluding bond proceeds), is projected to total nearly \$3.5 million during the 2025-27 budget cycle, down nearly \$4.4 million from the current budget cycle. Historically, hydropower producers in both the Hudson River Area and Black River Area were responsible for the vast majority of these funds. Challenges in Federal courts by hydropower companies had eroded this source of funding in recent decades, necessitating local taxpayers making up the difference in the form of increased assessments paid by county governments. Most recently in 2023, in the Hudson River Area, a wholly-owned subsidiary of Brookfield Renewable Energy known as Erie Boulevard Hydropower (Brookfield) has walked away from an agreement that had been in place in various forms with Brookfield or its predecessors for the better part of the last 100 years, since the Construction of Conklingville Dam.

Brookfield Renewable's cancellation of what had been, until July of 2023, payments totaling \$1.5 million annually under a longstanding agreement, continued a long trend of the energy conglomerate's success in lowering the payments it made to the Regulating District for the use of Conklingville Dam and Great Sacandaga Lake water. As recently as 2003, the company, which generates approximately \$1.5 million in revenue *per day* through hydroelectric power generation in North America, was paying \$1,881,099 annually to the Regulating District. The company had reduced that amount through previous legal challengers, and in the first fiscal year of the new 3-year financial plan, specific to payments related to the E.J. West hydroelectric plant, the revenue the company provides back to the State will go from approximately \$1.5 million last year, to approximately \$50,000 in the upcoming year (as part of Erie's headwater benefits payment), a decrease of nearly *97 percent*. The Regulating District is represented by the Office of the Attorney General in this matter, as it seeks to have Brookfield Renewable resume paying for its fair share of Great Sacandaga Lake water and the use of Conklingville Dam.



In the Black River Area, another long-standing agreement has ended. After more than four decades of partnership and four years of negotiation, the Regulating District could not come to terms with Stillwater Associates for a new lease agreement for the Stillwater Hydropower plant adjacent to the Stillwater Reservoir. A clause in the original 1986 agreement required the Regulating District to purchase the plant if this scenario ever emerged. So, the Regulating District is purchasing the plant for \$1,270,900. The Regulating District has also selected a new operator through a competitive procurement process to replace Stillwater Associates.

Access Permit Fees from the Sacandaga Lake Access Permit System are also a source of Non-Assessment Revenue in the Hudson River Area. Following extensive dialogue and collaboration with Great Sacandaga Lake community leaders and stakeholders such as the Town of Day Property Owners, the Great Sacandaga Lake Association, and the Sacandaga Protection Committee, the Regulating District raised these permit fees in 2021 for the first time in twenty years, generating approximately \$158,000 in additional Revenue. This increase was accompanied by the launch of an online permit renewal system, which now accounts for well over half of all renewals processed each year. These fees are not proposed to increase during the 2025-27 budget cycle.



In the Hudson River Area, more than half of the Total Revenue for the three-year period (58.6%) comes from downstream beneficiaries. While a higher share than in the current cycle, those counties will pay less than at any time since 2013. Non-Assessment sources make up 24.6% of the total and NYS contributes nearly 17%.

In the Black River Area, 67.4% of the Total Revenue for the three-year period comes

from downstream beneficiaries, broken into the portion paid by hydroelectric power generators and industrial operators (92.82%) and counties (7.18%) based on the 2016 Apportionment. NYS contributes nearly 28% and 4.9% comes from Non-Assessment sources.



In general terms, operating (or current) expenses are short-term in nature and considered essential to the day-to-day viability of an organization.

The Regulating District's people are the lifeblood of the organization and create enormous public value. Personnel Services and Employee Benefits provided to these extraordinary individuals include:

- Salaries;
- Pension;
- Health Insurance for active and retired employees and their dependents;
- Payroll taxes.

The Regulating District proposes to spend approximately \$12.4 million on Personnel Services and Employee Benefits in the upcoming three fiscal years. This represents forty-three cents of every dollar it proposes to spend.



The balance of the Regulating District's Operating Expenses includes spending on materials, supplies, equipment, utilities and a range of services it purchases from professionals via contract.

Detailed Budget Information

The following represents detailed Expense and Revenue information for the Hudson River Area and Black River Area for Fiscal Year 2023-24 (the last year of the current budget cycle) as well as the individual fiscal years of the upcoming 2025-27 budget cycle. General Board expenses are allocated to the Hudson River Area and Black River Area based on each area's relative share of Total Expenses for the Regulating District. This relative share is different for each year of the cycle.

In July 2022, the Regulating District began using reappropriations as part of its capital planning and financing. Proposed reappropriations for the July 1, 2024-June 30, 2025 fiscal year are also included.



Hudson F	River-Black River Regulating District Budget	Adopted Jun 8,	2021		
		General Board	Hudson River Area	Black River Area	Total Distric
		2023-24	2023-24	2023-24	2023-24
PERSONI	NEL SERVICES & EMPLOYEE BENEFITS (COD	E I)			
5010	Salaries - Permanent	1,010,507	435,738	248,282	1,694,527
5020	Salaries - Temporary	0	34,084	11,361	45,445
5040	Salaries - Longevity	400	4,800	4,000	9,200
5050	Salaries - Buyback	5,999	8,011	2,367	16,377
5060	Salary Contingency	0	0	0	0
5070	Pension & Retirement	167,789	78,569	43,892	290,250
5080	Health Insurance	507,220	363,402	253,830	1,124,452
5085	Dental Insurance	48,202	28,074	23,577	99,852
5090	Vision Care	8,049	3,314	1,894	13,257
5100	Social Security	63,048	29,923	16,493	109,464
5120	Medicare	14,745	6,998	3,857	25,600
5130	Worker's Compensation	21,744	10,320	5,688	37,752
5140	Salaries - Vacant Positions	0	0	0	Ô
	Total Personnel Services & Benefits	1,847,703	1,003,233	615,240	3,466,176
CAPITAI	EXPENDITURES (CODE II)				
5210	Computer Equipment	2,122	1,433	0	3,555
5215	Office Equipment	531	0	0	531
5220	Vehicles	0	0	0	0
5230	Other Equipment	0	0	4,370	4,370
5260	Capital Improvements	0	20,000	34,000	54,000
	Total Capital Expenditures	2,653	21,433	38,370	62,455
	IL AND SUPPLIES (CODE III)		000		4 000
5310	Computer Supplies	637	389	0	1,026
5315	•	3,184	796	0	3,980
5320	Tools	0	2,367	1,561	3,928
5325	Office Supplies	6,010	3,026	1,353	10,388
5330	Other Materials & Supplies	276	8,811	11,424	20,511
5340	Vehicles Gas & Oil	2,070	7,112	5,202	14,384
5345	Vehicles Repairs & Parts	276	20,822	2,714	23,812
5350	Equipment Repairs & Parts	276	26,645	1,066	27,987
5360	Erosion Control	0	10,924	0	10,924
	Total Materials & Supplies	12,728	80,892	23,320	116,940
CONTRA	CTUAL EXPENSES (CODE IV)				
5610	Utilities	3,163	18,432	5,722	27,317
5620	Postage	221	3,339	1,040	4,600
5630	Printing	1,325	4,803	104	6,232
5640	Advertising	552	0	0	552
5650	Repairs to Structures	0	0	0	0
5660	Rent	43,697	0	10,238	53,934
5670	Insurance	52,913	130,968	25,672	209,553
5680	Dues, Subscriptions & Information Services	2,862	0	622	3,483
5690	Computer Consultant	20,053	0	0	20,053
5691	Accounting Audit & Consulting	29,755	0	0	29,755
5693	Insurance Consultant	0	0	0	0
5555					
5694	Public Relations Consultant	0	0	0	0

Hudson Ri	ver-Black River Regulating District Budget	Adopted Jun 8,	2021		
		General Board	Hudson River Area	Black River Area	Total District
		2023-24	2023-24	2023-24	2023-24
5696	Legal Services and Consultants	0	0	0	0
5697	Consultant/Benefic & Constit	728	0	0	728
5698	Consultant Fees/Access Permit	0	0	0	0
5699	Surveying Services	0	15,837	0	15,837
5700	Training & Education	1,061	106	0	1,167
5710	Travel & Meetings	12,485	437	1,561	14,483
5720	Public Relations - Newsletter	0	0	0	0
5725	Public Relations - Webcasting	0	0	0	0
5727	Public Relations - Public Information	0	0	0	0
5740	Debt Payments - Principal	0	125,661	47,540	173,201
5750	Debt Payments - Interest	0	219,126	83,195	302,321
5760	Premises Maint, Repairs, Cleaning	0	0	0	0
5770	Contingencies	34,333	28,929	18,727	81,990
5790	Uniforms	1,040	6,242	416	7,699
5800	Gauge Observers - USGS Contract	0	72,240	80,153	152,393
5805	Gauge Observers	0	0	1,298	1,298
5810	Telephone	7,959	12,257	7,818	28,034
5820	OGS Tie Line	0	0	0	0
5830	Equipment Rental	1,104	6,242	605	7,952
5840	Maintenance Service Contracts	1,995	1,061	364	3,420
5870	Data Communications	5,016	7,307	3,683	16,007
5890	Bank Service Charges	0	3,121	0	3,121
	Interest on Note Repayment to BRA	0	36,000	0	36,000
3730-0100	Total Contractual	220,264	692,109	288,757	1,201,130
	Total Contractadi	220,204	002,100	200,707	1,201,100
TAXES (Co	do VI				
5900	Property Taxes	0	3,351,851	42,617	3,394,468
5900	Flopelty laxes	0	3,331,631	42,017	3,394,400
	Total Taxes	0	3,351,851	42,617	3,394,468
SUB-TOTA	L AREA	2,083,348	5,149,518	1,008,304	8,241,170
GENERAL	BOARD ALLOCATION - (0500)	(2,083,348)	1,742,213	341,135	0
TOTAL Rec	gulating District	0	6,891,731	1,349,439	8,241,170
TO TAL NO	Julianing Diomot		0,001,701	1,040,400	0,241,170
INCOME					
	Water Power		1,535,168	88,255	1,623,423
	Interest		4,994	40,800	45,794
	Permits		535,806	0	535,806
	Miscellaneous		477,571	0	477,571
	Sale of Surplus		7,959	5,306	13,265
	Appr. From Assessment Stabilization		0	0	0
	From Unappropriated Fund Balance		0	0	0
	Bond Proceeds		0	0	0
	Total Non-Assessment Income		2,561,498	134,361	2,695,859
	Less Chargeable to the State		960,446	289,554	1,250,000
	Fixed Total Assessment		3,113,850	1,141,728	4,255,578
		_	2,1.0,000	.,,.20	.,200,010
	Total Income		6,635,793	1,565,643	8,201,436
	Net		(255,938)	216,204	(39,734)
	INGL		(200,300)	410,404	(33,734)

Hudson F	River-Black River Regulating District Budget	Proposed June	20, 2024		
		General Board	Hudson River Area	Black River Area	Total District
		2024-25	2024-25	2024-25	2024-25
PERSONI	NEL SERVICES & EMPLOYEE BENEFITS (COD	E I)			
5010	Salaries - Permanent	1,042,559	484,835	270,676	1,798,070
5020	Salaries - Temporary	0	38,250	7,650	45,900
5040	Salaries - Longevity	800	5,200	3,200	9,200
5050	Salaries - Buyback	6,400	7,500	2,367	16,267
5060	Salary Contingency	0	0	0	0
5070	Pension & Retirement	175,310	88,332	47,410	311,052
5080	Health Insurance	502,786	538,349	343,616	1,384,751
5085	Dental Insurance	44,168	33,079	21,026	98,273
5090	Vision Care	6,451	8,064	4,032	18,547
5100	Social Security	65,085	33,219	17,601	115,905
5120	Medicare	15,222	7,769	4,116	27,107
5130	Worker's Compensation	23,794	10,320	5,688	39,802
5140	Salaries - Vacant Positions	0	0	0	0
	Total Personnel Services & Benefits	1,882,575	1,254,916	727,383	3,864,874
CAPITAL	EXPENDITURES (CODE II)				
5210	Computer Equipment	6,000	4,000	2,490	12,490
5215	Office Equipment	547	1,721	0	2,268
5220	Vehicles	0	55,000	100,000	155,000
5230	Other Equipment	0	75,000	10,000	85,000
5260	Capital Improvements	0	91,300	106,500	197,800
	Total Capital Expenditures	6,547	227,021	218,990	452,558
MATERIA	L AND OLIDBLIES (CODE III)				
5310	L AND SUPPLIES (CODE III) Computer Supplies	656	401	0	1,057
5315		4,253	2,146	995	7,394
	•	4,255			
5320	Tools Office Supplies		9,109	1,607 768	10,716 4,034
5325	Office Supplies	1,582 284	1,684		•
5330 5340	Other Materials & Supplies Vehicles Gas & Oil	1,955	11,679	11,455 3,386	23,418
		·	15,068		20,409
5345	Vehicles Repairs & Parts	284	22,504	2,717	25,506
5350	Equipment Repairs & Parts	284	44,550	1,098	45,932
5360	Erosion Control	0	20,260	10,000	30,260
	Total Materials & Supplies	9,298	127,402	32,027	168,727
	CTUAL EXPENSES (CODE IV)				
5610	Utilities	5,983	24,352	6,901	37,236
5620	Postage	852	4,758	815	6,424
5630	Printing	360	3,665	357	4,382
5640	Advertising	886	0	0	886
5650	Repairs to Structures	0	7,225,047	130,000	7,355,047
5660	Rent	65,324	0	10,332	75,656
5670	Insurance	40,366	215,944	29,181	285,491
5680	Dues, Subscriptions & Information Services	3,060	0	640	3,700
5690	Computer Consultant	27,472	9,000	500	36,972
5691	Accounting Audit & Consulting	40,000	0	0	40,000
5693	Insurance Consultant	0	0	0	0
5694	Public Relations Consultant	0	0	0	0
	Engineering Consultant	0	1,054,651	182,000	1,236,651

Hudson Riv	ver-Black River Regulating District Budget	Proposed June	20, 2024		
		General Board	Hudson River Area	Black River Area	Total District
		2024-25	2024-25	2024-25	2024-25
5696	Legal Services and Consultants	0	0	0	0
5697	Consultant/Benefic & Constit	750	0	0	750
5698	Consultant Fees/Access Permit	0	0	0	0
5699	Surveying Services	0	16,300	0	16,300
5700	Training & Education	1,061	2,936	0	3,997
5710	Travel & Meetings	13,018	450	1,561	15,029
5720	Public Relations - Newsletter	0	0	0	0
5725	Public Relations - Webcasting	0	0	0	0
5727	Public Relations - Public Information	0	0	0	0
5740	Debt Payments - Principal	0	15,689	0	15,689
5750	Debt Payments - Interest	0	19,977	0	19,977
5760	Premises Maint, Repairs, Cleaning	0	0	0	0
5770	Contingencies	30,000	1,191,495	59,775	1,281,270
5790	Uniforms	600	6,591	914	8,105
5800	Gauge Observers - USGS Contract	0	90,372	100,271	190,643
5805	Gauge Observers	0	0	1,021	1,021
5810	Telephone	3,737	12,118	12,022	27,877
5820	OGS Tie Line	0	0	0	*
			-		0
5830	Equipment Rental	1,137	4,091	623	5,852
5840	Maintenance Service Contracts	4,075	1,093	452	5,619
5870	Data Communications	2,848	5,911	3,706	12,465
5890	Bank Service Charges	0	6,077	100	6,177
5730-0100	Interest on Note Repayment to BRA	0	0	0	0
	Total Contractual	241,529	9,910,517	541,170	10,693,216
TAXES (Co	ode V)				
5900	Property Taxes	0	0	0	0
	Total Taxes	0	0	0	0
SUB-TOTA	L AREA	2,139,948	11,519,857	1,519,570	15,179,375
GENERAL	BOARD ALLOCATION - (0500)	(2,139,948)	1,890,566	249,382	0
TOTAL Reg	gulating District	0	13,410,423	1,768,952	15,179,375
INCOME					
	Water Power		0	50,000	50,000
	Interest		40,000	40,000	80,000
	Permits		550,000	0	550,000
	Miscellaneous		477,571	0	477,571
	Sale of Surplus		0	0	0
	Appr. From Assessment Stabilization		0	0	0
	From Unappropriated Fund Balance		0	0	0
	Bond Proceeds		10,053,346	100,000	10,153,346
	Total Non-Assessment Income		11,120,917	190,000	11,310,917
			507,812	•	
	Less Chargeable to the State Fixed Total Assessment		·	742,188	1,250,000
	FIXEU TOTAL ASSESSMENT		2,576,526	1,257,019	3,833,545
		1			
	Total Income		14,205,256	2.189.206	16,394 462
	Total Income		14,205,256	2,189,206	16,394,462

Hudson F	River-Black River Regulating District Budget	Proposed June	20, 2024		
		General Board	Hudson River Area	Black River Area	Total District
		2025-26	2025-26	2025-26	2025-26
PERSONI	NEL SERVICES & EMPLOYEE BENEFITS (COD	E I)			
5010	Salaries - Permanent	1,077,956	508,946	286,275	1,873,177
5020	Salaries - Temporary	0	39,302	7,860	47,162
5040	Salaries - Longevity	800	6,000	3,200	10,000
5050	Salaries - Buyback	6,720	7,875	2,486	17,081
5060	Salary Contingency	0	0	0	0
5070	Pension & Retirement	181,275	92,696	50,070	324,041
5080	Health Insurance	553,065	592,184	377,977	1,523,226
5085	Dental Insurance	48,585	36,387	23,128	108,100
5090	Vision Care	7,096	8,870	4,435	20,402
5100	Social Security	68,339	34,966	18,589	121,894
5120	Medicare	15,983	8,177	4,347	28,507
5130	Worker's Compensation	24,984	10,836	5,972	41,792
5140	Salaries - Vacant Positions	0	0	0	0
	Total Personnel Services & Benefits	1,984,802	1,346,240	784,340	4,115,382
CAPITAL	EXPENDITURES (CODE II)				
5210	Computer Equipment	33,000	7,000	0	40,000
5215	Office Equipment	563	1,773	0	2,336
5220	Vehicles	0	0	0	0
5230	Other Equipment	0	0	0	0
5260	Capital Improvements	0	25,000	12,500	37,500
	Total Capital Expenditures	33,563	33,773	12,500	79,836
MATERIA	LAND SUDDI IES (CODE III)				
5310	L AND SUPPLIES (CODE III) Computer Supplies	676	413	0	1,089
5315		4,381	1,186	0	5,566
5320	Tools	0	9,382	1,656	11,038
5325	Office Supplies	1,629	1,735	791	4,155
5330	Office Supplies Other Materials & Supplies	293	12,030	11,798	24,121
5340	Vehicles Gas & Oil	2,013	15,520	3,488	21,021
5345	Vehicles Repairs & Parts	293	23,179	2,799	26,271
5350	Equipment Repairs & Parts	293	129,752	1,131	131,176
5360	Erosion Control	0	20,868	10,300	
5500	Elosion Control	U	20,000	10,300	31,168
	Total Materials & Supplies	9,577	214,065	31,963	255,605
CONTRA	CTUAL EXPENSES (CODE IV)				
5610	Utilities	6,162	25,083	7,108	38,353
5620	Postage	878	4,900	839	6,617
5630	Printing	371	3,775	367	4,514
5640	Advertising	912	0	0	912
5650	Repairs to Structures	0	0	0	0
5660	Rent	68,590	0	10,642	79,232
5670	Insurance	42,384	226,741	30,640	299,766
5680	Dues, Subscriptions & Information Services	3,152	0	659	3,811
5690	Computer Consultant	28,296	9,270	515	38,081
5691	Accounting Audit & Consulting	42,000	0	0	42,000
5693	Insurance Consultant	0	0	0	0
	Public Relations Consultant	0	0	0	0
5694	i abilo i tolationo concattant				

Hudson Ri	ver-Black River Regulating District Budget	Proposed June 20, 2024				
		General Board	Hudson River Area	Black River Area	Total District	
		2025-26	2025-26	2025-26	2025-26	
5696	Legal Services and Consultants	0	0	0	0	
5697	Consultant/Benefic & Constit	773	0	0	773	
5698	Consultant Fees/Access Permit	0	0	0	0	
5699	Surveying Services	0	16,789	0	16,789	
5700	Training & Education	1,093	3,024	0	4,117	
5710	Travel & Meetings	13,408	464	1,607	15,480	
5720	Public Relations - Newsletter	0	0	0	0	
5725	Public Relations - Webcasting	0	0	0	0	
5727	Public Relations - Public Information	0	0	0	0	
5740	Debt Payments - Principal	0	325,000	0	325,000	
5750	Debt Payments - Interest	0	569,532	0	569,532	
5760	Premises Maint, Repairs, Cleaning	0	0	0	0	
5770	Contingencies	30,900	138,900	20,368	190,168	
5790	Uniforms	618	6,788	942	8,348	
5800	Gauge Observers - USGS Contract	0	93,083	103,279	196,362	
5805	Gauge Observers	0	0	1,052	1,052	
5810	Telephone	3,850	12,481	12,382	28,713	
5820	OGS Tie Line	0	0	0	0	
5830	Equipment Rental	1,171	4,214	642	6,027	
5840	Maintenance Service Contracts	4,197	1,126	465	5,788	
5870	Data Communications	2,934	6,088	3,817	12,839	
5890	Bank Service Charges	0	6,260	103	6,363	
5730-0100	Interest on Note Repayment to BRA	0	0	0	0	
	Total Contractual	251,689	1,481,518	585,429	2,318,636	
TAXES (Co	nda VI					
5900	Property Taxes	0	0	0	0	
3900	rioperty raxes	0	O	0	0	
	Total Taxes	0	0	0	0	
SUB-TOTA	L AREA	2,279,630	3,075,596	1,414,232	6,769,459	
GENERAL	BOARD ALLOCATION - (0500)	(2,279,630)	1,561,579	718,051	0	
TOTAL Re	gulating District	0	4,637,176	2,132,283	6,769,459	
101712110			4,001,110	2,102,200	0,100,100	
INCOME						
	Water Power		0	51,500	51,500	
	Interest		40,000	40,000	80,000	
	Permits		550,000	0	550,000	
	Miscellaneous		488,440	0	488,440	
	Sale of Surplus		0	0	0	
	Appr. From Assessment Stabilization		0	0	0	
	From Unappropriated Fund Balance		0	0	0	
	Bond Proceeds		0	0	0	
	Total Non-Assessment Income		1,078,440	91,500	1,169,940	
	Less Chargeable to the State		789,328	460,672	1,250,000	
	Fixed Total Assessment		2,576,526	<u> </u>		
	TIAGU TULAI ASSESSITIETIL		2,370,320	1,257,019	3,833,545	
	Total Income		4,444,294	1,809,191	6,253,485	
	Net		(192,882)	(323,092)	(515,974)	

Hudson F	River-Black River Regulating District Budget	Proposed June	20, 2024		
		General Board	Hudson River Area	Black River Area	Total District
		2026-27	2026-27	2026-27	2026-27
PERSONI	NEL SERVICES & EMPLOYEE BENEFITS (COD	E I)			
5010	Salaries - Permanent	1,112,798	533,617	303,391	1,949,805
5020	Salaries - Temporary	0	40,481	8,096	48,577
5040	Salaries - Longevity	800	6,000	3,200	10,000
5050	Salaries - Buyback	7,056	8,269	2,610	17,935
5060	Salary Contingency	0	0	0	0
5070	Pension & Retirement	187,149	97,044	52,989	337,181
5080	Health Insurance	608,371	651,402	415,775	1,675,548
5085	Dental Insurance	53,443	40,026	25,441	118,910
5090	Vision Care	7,806	9,757	4,879	22,442
5100	Social Security	71,756	36,704	19,672	128,133
5120	Medicare	16,782	8,584	4,601	29,966
5130	Worker's Compensation	26,233	11,378	6,271	43,881
5140	Salaries - Vacant Positions	0	0	0	0
	Total Personnel Services & Benefits	2,092,194	1,443,261	846,924	4,382,379
CAPITAL	EXPENDITURES (CODE II)				
5210	Computer Equipment	10,000	6,000	0	16,000
5215	Office Equipment	580	1,826	0	2,406
5220	Vehicles	0	228,000	0	228,000
5230	Other Equipment	0	0	0	0
5260	Capital Improvements	0	20,000	49,900	69,900
	Total Capital Expenditures	10,580	255,826	49,900	316,306
MATERIA	LAND CURRULES (CORE III)				
5310	L AND SUPPLIES (CODE III) Computer Supplies	696	426	0	1,121
5315		4,512	1,221	0	5,733
	•	0			
5320	Tools Office Supplies		9,664 1,787	1,705 814	11,369
5325	Office Supplies	1,678 302	· ·		4,279
5330 5340	Other Materials & Supplies Vehicles Gas & Oil	2,074	12,391 15,985	12,152	24,845
		302	23,875	3,592	21,652
5345	Vehicles Repairs & Parts		·	2,883	27,059
5350	Equipment Repairs & Parts	302	133,645	1,165	135,112
5360	Erosion Control	0	21,494	10,609	32,103
	Total Materials & Supplies	9,864	220,487	32,922	263,273
CONTRA	CTUAL EXPENSES (CODE IV)				
5610	Utilities	6,347	25,835	7,321	39,504
5620	Postage	904	5,047	865	6,816
5630	Printing	382	3,889	378	4,649
5640	Advertising	940	0	0	940
5650	Repairs to Structures	0	0	0	0
5660	Rent	72,019	0	10,961	82,981
5670	Insurance	44,504	238,078	32,172	314,754
5680	Dues, Subscriptions & Information Services	3,246	0	679	3,926
5690	Computer Consultant	29,145	9,548	530	39,224
5691	Accounting Audit & Consulting	44,100	0	0	44,100
5693	Insurance Consultant	0	0	0	0
	Public Relations Consultant	0	0	0	0
5694				•	

Hudson Ri	ver-Black River Regulating District Budget	Proposed June 20, 2024				
		General Board	Hudson River Area	Black River Area	Total District	
		2026-27	2026-27	2026-27	2026-27	
5696	Legal Services and Consultants	0	0	0	0	
5697	Consultant/Benefic & Constit	796	0	0	796	
5698	Consultant Fees/Access Permit	0	0	0	0	
5699	Surveying Services	0	17,293	0	17,293	
5700	Training & Education	1,126	3,114	0	4,240	
5710	Travel & Meetings	13,811	478	1,656	15,944	
5720	Public Relations - Newsletter	0	0	0	0	
5725	Public Relations - Webcasting	0	0	0	0	
5727	Public Relations - Public Information	0	0	0	0	
5740	Debt Payments - Principal	0	325,000	0	325,000	
5750	Debt Payments - Interest	0	568,982	0	568,982	
5760	Premises Maint, Repairs, Cleaning	0	0	0	0	
5770	Contingencies	31,827	143,067	20,979	195,873	
5790	Uniforms	637	· ·	970	·	
5800	Gauge Observers - USGS Contract	0	6,992 95,876	106,377	8,598 202,253	
		0	·		·	
5805	Gauge Observers		0	1,083	1,083	
5810	Telephone	3,965	12,856	12,754	29,575	
5820	OGS Tie Line	0	0	0	0	
5830	Equipment Rental	1,206	4,340	661	6,208	
5840	Maintenance Service Contracts	4,323	1,160	479	5,961	
5870	Data Communications	3,022	6,270	3,932	13,224	
5890	Bank Service Charges	0	6,448	106	6,554	
5730-0100	Interest on Note Repayment to BRA	0	0	0	0	
	Total Contractual	262,299	1,502,273	251,905	2,016,476	
TAXES (Co	ode V)					
5900	Property Taxes	0	0	0	0	
	Total Taxes	0	0	0	0	
SUB-TOTA	L AREA	2,374,937	3,421,847	1,181,651	6,978,435	
GENERAL	BOARD ALLOCATION - (0500)	(2,374,937)	1,765,325	609,612	0	
TOTAL Red	gulating District	0	5,187,172	1,791,262	6,978,435	
	,		<u> </u>	1,101,202	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
INCOME						
	Water Power		0	53,000	53,000	
	Interest		40,000	40,000	80,000	
	Permits		550,000	0	550,000	
	Miscellaneous		512,776	0	512,776	
	Sale of Surplus		0	0	0	
	Appr. From Assessment Stabilization		0	0	0	
	From Unappropriated Fund Balance		0	0	0	
	Bond Proceeds		0	0	0	
	Total Non-Assessment Income		1,102,776	93,000	1,195,776	
	Less Chargeable to the State		905,919	344,081	1,250,000	
	Fixed Total Assessment		2,576,526	1,257,019	3,833,545	
			, , -	· , · -		
	Total Income		4,585,222	1,694,100	6,279,321	
	Net		(601,951)	(97,162)	(699,113)	
	NGL		(106,100)	(31,102)	(611,660)	

Hudson R	River-Black River Regulating District Budget	Projected June	20, 2024		
		General Board	Hudson River Area	Black River Area	Total District
		2027-28	2027-28	2027-28	2027-28
PERSON	NEL SERVICES & EMPLOYEE BENEFITS (COD	E I)			
5010	Salaries - Permanent	1,146,182	549,625	312,492	2,008,299
5020	Salaries - Temporary	0	41,695	8,339	50,034
5040	Salaries - Longevity	824	6,180	3,296	10,300
5050	Salaries - Buyback	7,268	8,517	2,688	18,473
5060	Salary Contingency	0	0	0	0
5070	Pension & Retirement	192,764	99,955	54,578	347,297
5080	Health Insurance	626,622	670,944	428,248	1,725,815
5085	Dental Insurance	55,046	41,227	26,204	122,478
5090	Vision Care	8,040	10,050	5,025	23,115
5100	Social Security	73,909	37,805	20,263	131,977
5120	Medicare	17,285	8,842	4,739	30,865
5130	Worker's Compensation	27,020	11,719	6,459	45,198
5140	Salaries - Vacant Positions	0	0	0	0
	Total Personnel Services & Benefits	2,154,960	1,486,559	872,332	4,513,851
	EXPENDITURES (CODE II)		_		
5210	Computer Equipment	10,300	6,180	0	16,480
5215	Office Equipment	597	1,881	0	2,478
5220	Vehicles	0	234,840	0	234,840
5230	Other Equipment	0	0	0	0
5260	Capital Improvements	0	20,600	51,397	71,997
	Total Capital Expenditures	10,897	263,501	51,397	325,795
MATERIA	L AND SUPPLIES (CODE III)				
5310	Computer Supplies	717	438	0	1,155
5315		4,647	1,258	0	5,905
5320	Tools	0	9,954	1,756	11,710
5325	Office Supplies	1,728	1,841	839	4,408
5330	Other Materials & Supplies	311	12,762	12,517	25,590
5340	Vehicles Gas & Oil	2,136	16,465	3,700	22,301
5345	Vehicles Repairs & Parts	311	24,591	2,969	27,871
5350	Equipment Repairs & Parts	311	37,654	1,200	39,165
5360	Erosion Control	0	22,139	10,927	33,066
3300	Elosion Control	U	22,139	10,921	33,000
	Total Materials & Supplies	10,160	127,101	33,909	171,171
CONTRAC	CTUAL EXPENSES (CODE IV)				
5610	Utilities	6,537	26,610	7,541	40,689
5620	Postage	931	5,199	890	7,020
5630	Printing	393	4,005	390	4,789
5640	Advertising	968	0	0	968
5650	Repairs to Structures	0	0	0	0
5660	Rent	74,180	0	11,290	85,470
5670	Insurance	45,839	245,221	33,137	324,196
5680	Dues, Subscriptions & Information Services	3,344	0	700	4,043
5690	Computer Consultant	30,020	9,835	546	40,401
5691	Accounting Audit & Consulting	45,423	0	0	45,423
5693	Insurance Consultant	45,425	0	0	45,425
5694	Public Relations Consultant		0	0	0
		0			
5695	Engineering Consultant	0	28,840	51,500	80,340

Hudson Ri	ver-Black River Regulating District Budget	Projected June 20, 2024				
		General Board	Hudson River Area	Black River Area	Total District	
		2027-28	2027-28	2027-28	2027-28	
5696	Legal Services and Consultants	0	0	0	0	
5697	Consultant/Benefic & Constit	820	0	0	820	
5698	Consultant Fees/Access Permit	0	0	0	0	
5699	Surveying Services	0	17,811	0	17,811	
5700	Training & Education	1,160	3,208	0	4,367	
5710	Travel & Meetings	14,225	492	1,705	16,422	
5720	Public Relations - Newsletter	0	0	0	0	
5725	Public Relations - Webcasting	0	0	0	0	
5727	Public Relations - Public Information	0	0	0	0	
5740	Debt Payments - Principal	0	325,000	0	325,000	
5750	Debt Payments - Interest	0	568,982	0	568,982	
5760	Premises Maint, Repairs, Cleaning	0	0	0	0	
	-					
5770	Contingencies	32,782	47,359	21,609	101,749	
5790	Uniforms	656	7,202	999	8,856	
5800	Gauge Observers - USGS Contract	0	98,752	109,569	208,321	
5805	Gauge Observers	0	0	1,116	1,116	
5810	Telephone	4,084	13,241	13,137	30,462	
5820	OGS Tie Line	0	0	0	0	
5830	Equipment Rental	1,243	4,470	681	6,394	
5840	Maintenance Service Contracts	4,452	1,194	494	6,140	
5870	Data Communications	3,112	6,459	4,049	13,621	
5890	Bank Service Charges	0	6,641	109	6,750	
5730-0100	Interest on Note Repayment to BRA	0	0	0	0	
	Total Contractual	270,168	1,420,522	259,462	1,950,151	
TAXES (Co	· · · · · · · · · · · · · · · · · · ·					
5900	Property Taxes	0	0	0	0	
	Total Taxes	0	0	0	0	
SUB-TOTA	I ADEA	2,446,185	3,297,683	1,217,100	6,960,968	
30B-101A	LANLA	2,440,103	3,291,003	1,217,100	0,900,900	
GENERAL	BOARD ALLOCATION - (0500)	(2,446,185)	1,786,740	659,445	0	
TOTAL Rec	gulating District	0	5,084,423	1,876,545	6,960,968	
TOTAL NO			0,004,420	1,070,040	0,000,000	
INCOME						
	Water Power		0	54,590	54,590	
	Interest		41,200	41,200	82,400	
	Permits		566,500	0	566,500	
	Miscellaneous		512,776	0	512,776	
	Sale of Surplus		0	0	0	
	Appr. From Assessment Stabilization		0	0	0	
	From Unappropriated Fund Balance		0	0	0	
	Bond Proceeds		0	0	0	
	Total Non-Assessment Income		1,120,476	95,790	1,216,266	
	Less Chargeable to the State		879,203	370,797	1,250,000	
	Fixed Total Assessment		3,084,744	1,409,959	4,494,702	
	- med rotal ricoodinate		5,55-1,7-1	1,400,000	1, 10-1,102	
	Total Income		5,084,423	1,876,545	6,960,968	
	N.4					
	Net		0	0	0	

Account	Subaccount	Account Name	Reappropriation: 2024-25
5260	0200	Capital Improvements	135,559
	0300	Capital Improvements	0
	0400	Capital Improvements	10,565
	0700	Capital Improvements	4,033
	0800	Capital Improvements	0
	0900	Capital Improvements	0
	0000	Capital Improvements	24,000
5650	0200	Repairs to Structures	17,437
	0300	Repairs to Structures	0
	0400	Repairs to Structures	1,903,419
	0700	Repairs to Structures	46,481
	0800	Repairs to Structures	0
	0900	Repairs to Structures	0
	0000	Repairs to Structures	387,167
5695	0200	Engineering Consultant	0
	0300	Engineering Consultant	85,535
	0400	Engineering Consultant	111,455
	0700	Engineering Consultant	282,194
	0800	Engineering Consultant	0
	0900	Engineering Consultant	0
	0000	Engineering Consultant	101,711
5770	0400	Contingencies	36,991

Fiscal Year 2024-25, 2025-26 and 2026-27 Budget Assumptions

Expenses-	Salaries	Reflects newly negotiated CBA and Budget Bulletin. Actual M/C Salary Schedule +3% for
		final year where M/C Salary Sched not exist yet
Operating	Pension	Weighted average of Tiers 4, 5 and 6 per OSC 2024-25 Projected Invoice = 16.7% of
		projected HRBRRD payroll (above 3-yr average in Enacted Budget Financial Plan. P. 58)
	Health, Dental,	Active + Retiree costs based on Jan 2024 billing with 10% growth in each year per recent
	Vision	experience
	Social Security	6.2% and 1.45% of payroll
	and Medicare	
	All other	3% annual growth from 2023-24 Adopted levels, except Property/Casualty Insurance,
		(2024-25 quoted plus 50% of Stillwater Associates Insurance expense for 2023 for
		Stillwater Hydro in 2024-25, *1.05 thereafter)
Expenses- Capital	Repairs to	Appropriate various amounts in 5260 based on review of Hudson River Area and Black
	Structures and	River Area staff recommendations
	Engineering	
	Consultant	Appropriate \$0 million in 2024-25 to cover acquisition cost of Stillwater Hydro as anticipate
		closing transaction by June 30, 2024, \$0.1 million in 2024-25 to cover cost of stop gates at
		Stillwater.
		Appropriate estimate of Arcadis contract in 2024-25.
		A
		Appropriate \$0 million in Repairs to Structures as suballocate SFY 2023-24 and SFY 2024-25
		Capital approps from DEC not certain.
		Link to Engineering and Construction enreadsheet for automatic undates
Evnances Dobt	Dobt Daymonts	Link to Engineering and Construction spreadsheet for automatic updates Actual for Conklingville via EFC. Based on revised debt service schedule provided by Fiscal
Expenses- Debt Service	Debt Payments Principal	Advisors & Marketing (\$0K in 2024-25 and \$30K in other years per \$1 million borrowed
Service	Fillicipal	*\$10MM) for IL.
	Debt Payments	Actual for Conklingville via EFC. Based on revised debt service schedule provided by Fiscal
	Interest	Advisors & Marketing (\$0K in 2024-25 and \$55K per year per \$1 million
	interest	borrowed*\$10MM) for IL.
Non-Assessment	Reservoir	\$0 based on Brookfield decision to abandon agreement effective June 30, 2023
Revenue-HRA	Operating	30, 2023
	Agreement	
	Permits	No increase in permit fees proposed for 2025-27 budget cycle
	10F	0% increase in 2024-25, increase in 2025-26 and 2026-27 in accordance with schedule
	Interest	\$1 million investable balance at 4% STIP
	Bond Proceeds	Construction, Construction Contingency and Engineering for IL based on CD Perry bid and
	2531.000003	remaining on Bergmann contract (as amended), less what spent in 2023-24, capped at
		total borrowing in EFC application.
Assessment	NYS	22.18% of Expenses less Non-Assessment Revenue
Revenue- HRA		
. = 1	Counties	Reduced based on Expenses, Non-Assessment Revenue, NYS Share
Non-Assessment	Reservoir	Based on Stillwater Hydro operator procurement in 2024-25, 2025-26 and 2026-27
Revenue- BRA	Operating	
	Agreement	
	Interest	\$1 million investable balance at 4% STIP
	Bond Proceeds	\$0 draw from SFY 2023-24 and SFY 2024-25 Capital Approps to reimburse for cost of OF
		and 6 th Lake Repairs to Structures and Engineering.
		\$0.1 million in Bond Proceeds from NYS Capital Projects Appropriation to cover capital
		project related to Stillwater Hydro ownership
Assessment	NYS	\$1.25 million appropriated in recent years less 22.18% of HRA expenses
Revenue- BRA		
	Counties	7.18% of Expenses less Non-Assessment Revenue & NYS Share
	Hydros	92.82% of Expenses less Non-Assessment Revenue & NYS Share



Budget Development Schedule Fiscal Years 2024-25, 2025-26, 2026-27

Activities/Deliverables Participants Target Date (Month/Year)

Current Services Projected Budgets CFO, Senior and Finance Staff Continuous since July 2021

> Revenue

- Non-Assessment Revenue
 - Water Power Agreements
 - Headwater Benefit Fees
 - Permit System Fees
 - Interest
 - Other
- Assessments State, Hydroelectric Providers

Operating Plan

- Staffing, Salary and Wages
- o Fringe Benefits, including Health Insurance, Pension
- Real Property Taxes
- o Other

Capital Plan

- Engineering and Construction Spending
- Financing

Budget Discussions	CFO, Finance and Senior Staff	January-May 2024
Initial Draft of budgets for next fiscal years	CFO and Executive Director	March 2024
Status Report to Board Finance Committee (Present initial Formal Draft)	CFO and Finance Committee	March 2024 Meeting
Review Statutory Provisions of Budget Dev	CFO and Finance Committee	May 2024 Meeting
Adopt Annual Budgets	Finance Committee and Board	June 2024